Name of Publisher: BRIGHT EDUCATION RESEARCH SOLUTIONS

Area of Publication: Business, Management and Accounting (miscellaneous)



## Journal of Management & Social Science

**ISSN Online:** 3006-4848 **ISSN Print:** 3006-483X

https://rjmss.com/index.php/7/about



# [The Role of Chatbots' Anthropomorphism to Control and Mitigate Risks of User Suspicion and Persuasion Knowledge]

Asad Ali PhD Scholar, Department of Business Administration, Air University Islamabad, Pakistan asadjamil@gmail.com Adnan Ahmed Sheikh PhD Marketing, Department of Business Administration, Air University Islamabad, Pakistan adnanucp@gmail.com

Review Type: Double Blind Peer Review

#### ABSTRACT

The present study has extended the literature on social response theory and para-social interaction from merely behavioral intentions of the users to actual demonstration of the desired behavior. For instance, the user's actual buying or using behavior is shaped through perceived anthropomorphism of Chatbots and their willingness to selfdisclosure. Provided these factors are there, the user shall use the Chatbots for purchase of goods and services. The relationships are moderated by another external factor called persuasion knowledge when users and customers view brand and their associated Chatbots with suspicious and look for actual benefit of the brand and compare with promised promotion. Impact of persuasion knowledge has proven on relationship between self-disclosure and actual usage, whereas it did not moderate relation between perceived anthropomorphism and actual usage significantly which means that anthropomorphic characteristics can control the adverse impact of persuasion knowledge and change the decision in favor. This outcome is of much significance for businesses and industry. Future research studies may test other moderators like gender of customer and gender personality of Chatbot, income level of customer, fun orientation, and personality characteristic of both human users and chatbots. This is a quantities research study and a self-administered questionnaire survey is conducted. The sample of the study constituted on users of e-commerce at famous e-commerce platforms in Pakistan, who were recruited for the study through convenient sampling method. Smart PLS 4.0 has been employed for data analysis and hypotheses testing.

**Key Words** Chatbots, Customer Behavior, Perceived Anthropomorphism, Self-Disclosure, and Persuasion Knowledge.

#### Introduction

The real time information and interaction with brands has always been a competitive advantage and it has risen even further in recent times. The customers are becoming more and more technology oriented and they feel more comfortable with chatbots and AI assistants than talking with a human customer service agents (Aslam et al., 2025). The businesses are becoming more inclined towards self-service technologies (SSTs) like chatbots, and investment for adoption of such technologies is on the rise in business and industry (Robinson et al., 2024). The online businesses and e-commerce have become the fashion of today and customers are more inclined towards buying online (Robinson et al., 2024) from the comfort of their homes, wherein chatbots can assist them a big way. The constructs of technology adoption, trust in AI, riskiness of online purchase decisions and quality of information contribute to online purchase intentions (Malhotra & Ramalingam, 2025). Many industries have adopted chatbots for customer services and online assistants, sales and these are equipped with machine learning for informed decision making (M. Lee et al., 2024).

The growth in AI technologies has brought several opportunities for businesses as well as challenges (Poushneh et al., 2024; Uddin et al., 2024). The challenges posed by advancements in AI chatbots has urged businesses to adopt these technologies for growth and competition (N. Chen & Yang, 2023). The industries adopting AI technologies

for online business existence are focused on innovation and competitiveness (C. Singh et al., 2024). The past research on the e-commerce industry has significantly supported adoption of AI chatbots in e-commerce for efficiencies (Chakraborty & Biswal, 2024).

#### **Research Gaps**

Jalees et al. (2025) established that credibility, parasocial relationship, and self-disclosure had significant impact on online purchase intentions but recommended to assess other predictors of actual decisions, like actual chatbot usage or actual purchase. Traditionally, various researchers have used classical variables of the TAM model like perceived usefulness and perceived ease of use, and trust for assessment of behavioural intentions of users. Whereas the present research endeavour has identified that the actual use of chatbots and purchase decisions through them are also influenced by persuasion, knowledge of the chatbot or voice, or personality etc. Therefore, identifying the research gap from extant literature, the researcher decided to evaluate the moderation impact of persuasion knowledge between the predictor (perceived anthropomorphism and selfdisclosure) and the outcome variable of the study, actual chatbot usage, as prescribed in recent research by Aslam et al. (2025) because the past research on AI usage intentions and behavioral intentions elaborated that the intentions did not convert into actual act of buying or behavior hence according to the recommendation for future research (Hassan et al., 2023; Inam et al., 2023; Jabbar et al., 2023; Jalees et al., 2025; F. A. Khan et al., 2024; S. A. R. Khan, Sheikh, Hassan, et al., 2024; S. A. R. Khan, Tahir, et al., 2024; S. A. R. Khan et al., 2023, 2025; S. A. R. Khan, Sheikh, & Tahir, 2024b, 2024a; Rehman Khan et al., 2022; Sheikh et al., 2017, 2024; Y. Zhang et al., 2024b, 2024a). The present research extended the conceptual framework to actual usage behavior. Furthermore, the present study also intended to check moderation role of persuasion knowledge of chatbot on basis of social response theory and parasocial relationships theory.

Calahorra-Candao and Martín-de Hoyos (2024) took over the study of voice shopping intentions with virtual assistants through the Technology Acceptance Model (TAM), Uses and Gratifications Theory (UGT) and Diffusion of Innovation Theory for relationships between functionality and enjoyment. The study suggested evaluating the use of virtual assistants or chatbots on customer relationships by integrating anthropomorphic features in them (Calahorra-Candao & Martín-de Hoyos, 2024). Hence, the literature reveals that certain predictors should be highlighted that induce actual usage behavior of chatbots. In this regard, combination of perceived anthropomorphism, credibility and self-disclosure is identified to have facilitated the actual usage for decision and the moderator of persuasion knowledge personality of chatbot to be evaluated in the study relationships.

Social response theory primarily became affective in Human Computers Interaction paradigm which now require further extension due to the continuous enhancement of interactive AI technologies like digital chatbots assistants and customer services agents which can be realized by integrating concepts of AI avatars in the business and industry (Miao et al., 2022). The customer's emotional attachment with chatbots is evidently dependent on the anthropomorphic features but the actual decision or adoption behavior directly is yet to be explored in a research study especially in the context of Pakistani e-commerce businesses and industry, wherein human-like

interaction is predictable.

Practically, the Pakistan's e-commerce business and market is relatively unexplored and there is a large gap in technology adoption in the country and the same disparity lies in academia as well. There are only a few research studies that have indicated chatbots use in e-commerce sector of Pakistan. Significantly, there is a definite research gap with respect to online retail experience through AI based chatbots and there is only a few research studies for online retailers and and use novel interaction technology (Jham et al., 2023). Only a few past studies have investigated the integration of automation and human-AI interaction for efficiency and service quality (Barone et al., 2024; van Doorn et al., 2023) but it has not been investigated in the context of online retailers and e-commerce in Pakistan.

The aforementioned research studies reflected that there exists a significant disparity in the findings about AI based marketing interactions with the customers and human agent interactions that should be studied in the context of developing countries like Pakistan which are still in initial stage of adopting such innovative technologies in businesses (Pentina, Xie, et al., 2023). There is not much research work in the context of Pakistani online retailers in e-commerce (Idrees, 2023; Idrees et al., 2020). Therefore, the research studies should focus marketing strategies building and business especially the social aspects of customer experience and technological improvement for efficiency (Huang & Rust, 2021b; Puntoni et al., 2021).

Based on these research gaps and theoretical comprehension for extension of theory especially social response theory following research framework is suggested

#### **Research Objectives**

Above discussion in view, following research objectives have been formulated.

1. To discover the impact of perceived anthropomorphism, credibility, para-social relationships, and self-disclosure on Chatbot usage for Decision

2. To determine the moderating role of persuasion knowledge for relationships with anthropomorphism, self-disclosure and actual chatbots usage.



Figure 1.0 Research Framework

#### **Literature Review**

The concerned theories used for chatbots interactions and usage in past researches

included TAM model, SOR model, social exchange theory, social response theory and para social interaction theory etc. The extant literature has adopted various theories in the same context for their impact on consumer attitude and behavioral outcomes. Goh and Wen (2021) used Technology Acceptance Model (TAM) to evaluate AI chatobots adoption thorugh usefulness and ease of use and concluded that AI adoption shall enhance customer care and services. Bai et al., (2024) employed social cognitive theory and social response theory in for warmth perception and competence perception in smart devices for better customer experience. Wu et al., (2023) has employed social response theory for virtual live streamers end determined socialness. Likewise, Uncanny Valley theory is employed to assess realness and intimacy of AI chatbots establishing eeriness, trust and corresponding behavioral intentions (Song & Shin, 2024).

Whereas, the present study is intended to meet aforementioned study gaps for actual adoption behavior of AI chatbots in Pakistani e-commerce market for conversation with the customers of online shopping and achieving desired behavioral outcomes like actual use of AI chatbots. In this regard, the present study utilizes Social response theory, and anthropomorphism theory to explain the study relationships in the study framework. **Perceived Anthropomorphism** 

# The anthropomorphism means attributing human characteristics to non-human like animals, brands or digital entities (Sarraf et al., 2024). Recent research in humancomputer interaction has evaluated impact of anthropomorphism on behaviors (Ahn et al., 2022). Anthropomorphism in the context of AI is related to designing chatbots in a way that human like attributes are inculcated in the digital entities (Pentina, Hancock, et al., 2023). In anthropomorphism of digital assistants or avatars, the attributes are made as natural as the user feel a sense of social presence (Kaushal & Yadav, 2022) during the interaction. Anthropomorphic chatbots range from a simple photograph to digital avatars having natural language processing capabilities (da Silva et al., 2022). The continuous improvement in digital assistants related technological advancements and smart devices, anthropomorphism still remains a popular research theme in the literature (Festerling & Siraj, 2022).

The AI gives liberty to program devices for human like behavior display such as emotions, body language and gestures etc (Pelau et al., 2021). The customers feel emotionally attached to brands and AI assistants due to the anthropomorphic attributes like voice quality, variations, and pitch (Hameed, 2021). The anthropomorphic virtual live streamers have been adopted by many marketers due to their features of interactivity, and ability to engage in interactions with the users (Miao et al., 2022). Through natural human like language, voices, and features, businesses can create a more engaging and personalized user experience (van Pinxteren et al., 2023). Hence it is proposed that;

H1: Perceived anthropomorphism of chatbots has significant impact on actual usage of chatbot by customers.

#### Self-Disclosure

Self-disclosure is related to revealing personal information to some entity (Croes et al., 2022). which is regarded as a critical factor in conversational commerce. The past studies have shown that self-disclosure improves satisfaction and relationship (Ischen et al., 2023; Skjuve et al., 2022) and has positive impact on users' behavioral outcomes (Sultan, 2023).

The literature on human-computer interaction has put significant emphasis on the impact of self-disclosure, particularly disclosure on emotional relationships (Croes & Antheunis, 2021; Y. C. Lee et al., 2020). The self-disclosure is impacted by various conditions and factors like income, gender specifications, conversation style and privacy (Choi & Zhou, 2023; Walters & Ashley, 2024). Whereas, the literature has shown different outcomes on level of self-disclosure with varying degree of anthropomorphic attributes in chatbots (Bawack et al., 2024; Sultan, 2023; A. Zhang & Rau, 2022).

The factors inducing self-disclosure include attractive human-like voices, anthropomorphism and attractiveness. Such characteristics might induce disclosure sensitive information from customer to chatbots which is of strategic importance for businesses (A. Zhang & Patrick Rau, 2023). Likewise, sharing of personal information to chatbots enhances the impact of anthropomorphic chatbots on emotional attachment (R. Singh, 2022). Above discussion in view it is proposed that;

H2: self-disclosure of customers to chatbots has significant impact on actual usage of chatbot by customers.

#### **Actual Chatbot Usage**

The past research revealed several studies wherein behavioral intentions are formed through use of AI chatbots (Dwivedi et al., 2023; Pirzado et al., 2025; C. Singh et al., 2024)but it is also evident that these intentions are not always transformed into actual behavior which is ultimate goal of industry and businesses (Jalees et al., 2025). Hence the antecedents of actual chatbot usage by customers are identified by the present study as perceived anthropomorphism and self-disclosure according to the recommendations by Jalees et al. (2025) and Aslam et al. (2025). Whereas these relationships are altered by persuasion knowledge and its impact on users biases and behavior, which is explained in the following.

#### Persuasion Knowledge

The persuasion knowledge about advertising catch by the marketers enable users and customers to identify which product or service is suitable despite being less promoted (Wang et al., 2025) hence in case of chatbot interactions the users take educated decision to indulge in actual usage or purchase decisions or otherwise (Q. Chen et al., 2023). Such attitude of customers and users towards various goods or services alter their behavior towards a chotbot interaction, whether it is willingness or actual behavior (Yang et al., 2025). However, persuasion knowledge might hinder the creative experiences and adoption to the new technologies and brands due to being suspicious about product or services offering (Yang et al., 2025). This attitude is prospectively impacting customer actual adoption and usage behavior hence we consider it as a moderator of the study relationships and propose following hypotheses;

H3: Persuasion knowledge moderates the relationship between Perceived anthropomorphism of chatbots and actual usage of chatbot by customers.

H4: Persuasion knowledge moderates the relationship between self-disclosure of customers to chatbots and actual usage of chatbot by customers.

#### Methodology

The quantitative research methodology is employed in this research wherein a selfadministered questionnaire is integrated on basis of items adopted / adapted from past

research studies. The sample of the study constitute on users of e-commerce who were recruited from famous e-commerce plateforms in Pakistan including Daraz and social media like Meta and Instagram. The convenient sampling method was employed as user's / study respondents were easily available who were offered a coupon for shopping at reduced prices from famous malls in Pakistan upto 10% discount. A total of 388 study questionnaire were received form respondents and after removing missing values and incomplete questionnaire analyses was performed on 375 study responses. Smart PLS was used for data quality and data analysis as described below.

#### Analysis

Table 4.2

The results obtained form Smart PLS 4 have been assessed for quality then hypotheses testing as described below.

#### **Construct Validity and reliability**

Validity and reliability of results is measured through PLS 4 as described in the tables below.

#### Table 4.1 **Constructs Validity and Reliability as per HTMT**

	Cronbach's alpha	Composite reliability (rho_a)	Composite reliability (rho_c)	Average variance extracted (AVE)
Actual Usage	0.811	0.829	0.875	0.637
Perceived Anthropomorphism	0.873	0.882	0.907	0.662
Persuasion Knowledge	0.707	0.713	0.838	0.634
Self disclosure	0.852	0.871	0.899	0.692

As per results from table 4.1 all the constructs and corresponding statistics are well within the threshold criteria and limit hence the discriminant validity is established. **Fornell-Larcker Criterion** 

	Actual Usage	Perceived Anthropomorphism	Persuasion Knowledge	Self disclosure
Actual Usage	0.798			
Perceived Anthropomorphism	0.648	0.814		
Persuasion Knowledge	0.529	0.431	0.796	
Self disclosure	0.613	0.556	0.604	0.832

Table 4.2 through Fornell-Larcker criterion also reveals discriminant validity of the study as all the constructs have more variance with own indicators.

Below are the Path coefficient model and Measurement Model / Structural Model diagrams executed on study constructs through Smart PLS -4 for structural equation modeling.



#### **Hypotheses Testing**

 Table 4.3
 Path coefficients (Mean, STDEV, T values, p values)

		Original sample (O)	Sample mean (M)	Standard deviation (STDEV)	T statistics ( O/STDEV )	P values
H1	Perceived Anthropomorphism -> Actual Usage	0.424	0.422	0.051	8.399	0.000
H2	Self-disclosure -> Actual Usage	0.276	0.282	0.057	4.875	0.000
пэ	Persuasion Knowledge x Perceived Anthropomorphism -> Actual Usage	-0.052	-0.048	0.064	0.803	0.422
H4	Persuasion Knowledge x Self disclosure -> Actual Usage	-0.105	-0.096	0.051	2.035	0.042

Table 4.3 describe beta values, t statistics and p statistics value for hypotheses testing. The statistics values of H1, H2, and H4 reveal significant results whereas, that of H3 is insignificant hence H1, H2, and H4 are proved while H3 is not proven.

#### Discussion

The study results have shown that the actual behavior not only intentions to behave, is influenced by perceived anthropomorphism by the users and their willingness to selfdisclosure is when the user are actually intending to use the chatbot for services or products and actual buying behavior. The information revealed by users to the chatbots as fun activity is actually of much significance because users reveal personal things during the conversation which is vital for firms while making business strategies which is in line with the existing research studies (Jin et al., 2024; Rafikova & Voronin, 2025). Whereas these benefits could be impacted by another external factor called persuasion knowledge when users and customer view brand and their associated chatbots with suspicious and look for actual catch behind the promised promotion. This factor could potentially alter the relationships. The above findings confirm that moderating impact of knowledge persuasion can alter relationship between self disclosure and actual usage, but it did not moderate relation between perceived anthropomorphism and actual usage. Once anthropomorphic characteristics are developed, user biases and suspicion through persuation knowledge can be controlled and altered. This phenomenon is quite significant for businesses and industry. Theoretically present study has put forward important understanding and extension of social response theory and para social interaction with anthropomorphic chatbots. Future research studies should look into other moderators of the aforementioned relationships such as gender of customer and

chatbot, income level of customer, fun orientation, personality characteristic of both human users and chatbots.

#### References

- Ahn, R. J., Cho, S. Y., & Sunny Tsai, W. (2022). Demystifying Computer-Generated Imagery (CGI) Influencers: The Effect of Perceived Anthropomorphism and Social Presence on Brand Outcomes. Journal of Interactive Advertising, 22(3), 327–335. https://doi.org/10.1080/15252019.2022.2111242
- Aslam, W., Ham, M., Mirza, F., Ting, D. H., & Hussain, A. (2025). Revolutionizing food ordering: predicting the dynamics of chatbot adoption in a tech-driven era. *Journal of Foodservice Business Research*. https://doi.org/10.1080/15378020.2025.2468035
- Bai, S., Yu, D., Han, C., Yang, M., Gupta, B. B., Arya, V., Panigrahi, P. K., Tang, R., He, H., & Zhao, J. (2024). Warmth trumps competence? Uncovering the influence of multimodal AI anthropomorphic interaction experience on intelligent service evaluation: Insights from the high-evoked automated social presence. *Technological Forecasting and Social Change*, 204(March 2023), 123395. https://doi.org/10.1016/j.techfore.2024.123395
- Barone, A. M., Stagno, E., & Donato, C. (2024). Call it robot: anthropomorphic framing and failure of self-service technologies. *Journal of Services Marketing*, 38(3), 272–287. https://doi.org/10.1108/JSM-05-2023-0169
- Bawack, R. E., Bonhoure, E., & Mallek, S. (2024). Why would consumers risk taking purchase recommendations from voice assistants? *Information Technology and People, ahead-of-p*(ahead-of-print). https://doi.org/10.1108/ITP-01-2023-0001
- Calahorra-Candao, G., & Martín-de Hoyos, M. J. (2024). From Typing to Talking: Unveiling Al's Role in the Evolution of Voice Assistant Integration in Online Shopping. *Information (Switzerland)*, 15(4). https://doi.org/10.3390/info15040202
- Chakraborty, U., & Biswal, S. K. (2024). Diffusion of innovation in direct-to-avatar (D2A): A study of immersive communication and branding in the metaverse. *Computers in Human Behavior*, 158, 108318. https://doi.org/10.1016/j.chb.2024.108318
- Chen, N., & Yang, Y. (2023). The Role of Influencers in Live Streaming E-Commerce: Influencer Trust, Attachment, and Consumer Purchase Intention. *Journal of Theoretical and Applied Electronic Commerce Research*, 18(3), 1601–1618. https://doi.org/10.3390/jtaer18030081
- Chen, Q., Yin, C., & Gong, Y. (2023). Would an AI chatbot persuade you: an empirical answer from the elaboration likelihood model. *Information Technology and People*, 38(2), 937–962. https://doi.org/10.1108/ITP-10-2021-0764
- Choi, S., & Zhou, J. (2023). Inducing consumers' self-disclosure through the fit between Chatbot's interaction styles and regulatory focus. *Journal of Business Research*, 166, 114127. https://doi.org/10.1016/j.jbusres.2023.114127
- Croes, E. A. J., & Antheunis, M. L. (2021). Can we be friends with Mitsuku? A longitudinal study on the process of relationship formation between humans and a social chatbot. Journal of Social and Personal Relationships, 38(1), 279–300. https://doi.org/10.1177/0265407520959463
- Croes, E. A. J., Antheunis, M. L., Goudbeek, M. B., & Wildman, N. W. (2022). "I Am in Your Computer While We Talk to Each Other" a Content Analysis on the Use of Language-

Based Strategies by Humans and a Social Chatbot in Initial Human-Chatbot Interactions. International Journal of Human-Computer Interaction. https://doi.org/10.1080/10447318.2022.2075574

- da Silva, T. H. O., Furtado, V., Furtado, E., Mendes, M., Almeida, V., & Sales, L. (2022). How Do Illiterate People Interact with an Intelligent Voice Assistant? *International Journal* of Human-Computer Interaction. https://doi.org/10.1080/10447318.2022.2121219
- Dwivedi, Y. K., Balakrishnan, J., Baabdullah, A. M., & Das, R. (2023). Do chatbots establish "humanness" in the customer purchase journey? An investigation through explanatory sequential design. *Psychology and Marketing*, 40(11), 2244–2271. https://doi.org/10.1002/mar.21888
- Festerling, J., & Siraj, I. (2022). Anthropomorphizing Technology: A Conceptual Review of Anthropomorphism Research and How it Relates to Children's Engagements with Digital Voice Assistants. Integrative Psychological and Behavioral Science, 56(3), 709– 738. https://doi.org/10.1007/s12124-021-09668-y
- Goh, E., & Wen, J. (2021). Applying the technology acceptance model to understand hospitality management students' intentions to use electronic discussion boards as a learning tool. Journal of Teaching in Travel and Tourism, 21(2), 142–154. https://doi.org/10.1080/15313220.2020.1768621
- Hameed, S. (2021). A review on Emotion-based Artificial Intelligence.
- Hassan, N. M., Khan, S. A. R., Ashraf, M. U., & Sheikh, A. A. (2023). Interconnection between the role of blockchain technologies, supply chain integration, and circular economy: A case of small and medium-sized enterprises in Pakistan. *Science Progress*, 106(3), 1–22. https://doi.org/10.1177/00368504231186527
- Huang, M. H., & Rust, R. T. (2021). A strategic framework for artificial intelligence in marketing. Journal of the Academy of Marketing Science, 49(1), 30–50. https://doi.org/10.1007/S11747-020-00749-9
- Idrees, S. (2023). Enhancing Apparel Size and Fit Prediction for E-Commerce: A Mixed Methods Approach with 3D Body Scanning. The University of Manchester.
- Idrees, S., Gill, S., & Vignali, G. (2020). Technological advancement in fashion online retailing: a comparative study of Pakistan and UK fashion e-commerce. *International Journal of Economics and Management Engineering*, 14(4), 313–328.
- Inam, A., Ho, J. A., Sheikh, A. A., Shafqat, M., & Najam, U. (2023). How self leadership enhances normative commitment and work performance by engaging people at work? *Current Psychology*, 42(5), 3596–3609. https://doi.org/10.1007/s12144-021-01697-5
- Ischen, C., Butler, J., & Ohme, J. (2023). Chatting about the unaccepted: Self-disclosure of unaccepted news exposure behaviour to a chatbot. *Behaviour and Information Technology*. https://doi.org/10.1080/0144929X.2023.2237605
- Jabbar, A., Sheikh, A. A., & Raza, S. H. (2023). Examining the Role of Masstige Value Between Celebrity Endorsement and Consumer Engagement of Fashion Brands: An Empirical Study. International Journal of Business and Economic Affairs, 8(3), 103–111. https://doi.org/10.24088/ijbea-2023-83008
- Jalees, T., Asad Hussain, S., Ehtesham Khan, M., Aziz, A., & Ahmed, S. (2025). Antecedents to Online Purchase Intention : Moderating Role of Persuasion. *Research*

Journal of Psychology (RJP), 3(2), 44–59.

- Jham, V., Malhotra, G., & Sehgal, N. (2023). Consumer-brand Relationships with AI Anthropomorphic Assistant: Role of Product Usage Barrier, Psychological Distance and Trust. International Review of Retail, Distribution and Consumer Research, 33(2), 117–133. https://doi.org/10.1080/09593969.2023.2178023
- Jin, J., Walker, J., & Reczek, R. W. (2024). Avoiding embarrassment online: Response to and inferences about chatbots when purchases activate self-presentation concerns. *Journal of Consumer Psychology*, 35(2), 185–202. https://doi.org/10.1002/jcpy.1414
- Kaushal, V., & Yadav, R. (2022). The Role of Chatbots in Academic Libraries: An Experience-based Perspective. Journal of the Australian Library and Information Association, 71(3), 215–232. https://doi.org/10.1080/24750158.2022.2106403
- Khan, F. A., Sheikh, D. A. A., & Zainab, F. (2024). The Impact of SMEs Capability for Service Innovation and Its Tactical Green Marketing on Sustainable Business Performance. *Journal of Small Business Strategy*, 34(2), 2024. https://doi.org/10.53703/001c.117659
- Khan, S. A. R., Ahmad, Z., Sheikh, A. A., & Yu, Z. (2023). Green technology adoption paving the way toward sustainable performance in circular economy: a case of Pakistani small and medium enterprises. *International Journal of Innovation Science*. https://doi.org/10.1108/IJIS-10-2022-0199
- Khan, S. A. R., Sheikh, A. A., Hassan, N. M., & Yu, Z. (2024). Modeling the Intricate Association between Sustainable Service Quality and Supply Chain Performance: Moderating Role of Blockchain Technology and Environmental Uncertainty. Sustainability (Switzerland), 16(11). https://doi.org/10.3390/su16114808
- Khan, S. A. R., Sheikh, A. A., Shamsi, I. R. Al, & Yu, Z. (2025). The Implications of Artificial Intelligence for Small and Medium-Sized Enterprises' Sustainable Development in the Areas of Blockchain Technology, Supply Chain Resilience, and Closed-Loop Supply Chains. Sustainability (Switzerland), 17(1), 1–22. https://doi.org/10.3390/su17010334
- Khan, S. A. R., Sheikh, A. A., & Tahir, M. S. (2024a). Corporate social responsibility-an antidote for sustainable business performance: interconnecting role of digital technologies, employee eco-behavior, and tax avoidance. *Environmental Science and Pollution Research International*, *31*(3), 4365–4383. https://doi.org/10.1007/S11356-023-31377-9
- Khan, S. A. R., Sheikh, A. A., & Tahir, M. S. (2024b). Corporate social responsibility-an antidote for sustainable business performance: interconnecting role of digital technologies, employee eco-behavior, and tax avoidance. *Environmental Science and Pollution Research International*, *31*(3), 4365–4383. https://doi.org/10.1007/s11356-023-31377-9
- Khan, S. A. R., Tahir, M. S., & Sheikh, A. A. (2024). Sustainable performance in SMEs using big data analytics for closed-loop supply chains and reverse omnichannel. *Heliyon*, 10(16). https://doi.org/10.1016/j.heliyon.2024.e36237
- Lee, M., Hilton, C. N., Cherenkov, E., Benga, V., Nandwani, N., Raguin, K., Sueur, M. C., & Sun, G. (2024). From Machine Learning Algorithms to Superior Customer Experience: Business Implications of Machine Learning-Driven Data Analytics in the Hospitality Industry. Journal of Smart Tourism, 4(2), 5–14. https://doi.org/10.52255/SMARTTOURISM.2024.4.2.2

- Lee, Y. C., Yamashita, N., Huang, Y., & Fu, W. (2020). "I Hear You, i Feel You": Encouraging Deep Self-disclosure through a Chatbot. Conference on Human Factors in Computing Systems - Proceedings. https://doi.org/10.1145/3313831.3376175
- Malhotra, G., & Ramalingam, M. (2025). Perceived anthropomorphism and purchase intention using artificial intelligence technology: examining the moderated effect of trust. *Journal of Enterprise Information Management*. https://doi.org/10.1108/JEIM-09-2022-0316
- Miao, F., Kozlenkova, I. V., Wang, H., Xie, T., & Palmatier, R. W. (2022). An Emerging Theory of Avatar Marketing. *Journal of Marketing*, 86(1), 67–90. https://doi.org/10.1177/0022242921996646
- Pelau, C., Dabija, D. C., & Ene, I. (2021). What makes an AI device human-like? The role of interaction quality, empathy and perceived psychological anthropomorphic characteristics in the acceptance of artificial intelligence in the service industry. *Computers in Human Behavior*, 122(April), 106855. https://doi.org/10.1016/j.chb.2021.106855
- Pentina, I., Hancock, T., & Xie, T. (2023). Exploring relationship development with social chatbots: A mixed-method study of replika. *Computers in Human Behavior*, 140, 107600. https://doi.org/10.1016/j.chb.2022.107600
- Pentina, I., Xie, T., Hancock, T., & Bailey, A. (2023). Consumer–machine relationships in the age of artificial intelligence: Systematic literature review and research directions. *Psychology and Marketing*, 40(8), 1593–1614. https://doi.org/10.1002/mar.21853
- Pirzado, A. H., Babar, A., Castillo, M. G. A., Rahman, M. M., & Muro, M. E. (2025). When Al Meets Consumer Behavior: Exploring How Human-Like Al Chatbots Shape Trust in Consumer Purchase Intentions. *The Regional Tribune*, 4(1), 1–13. https://doi.org/10.63062/trt/WR25.051
- Poushneh, A., Vasquez-Parraga, A., & Gearhart, R. S. (2024). The effect of empathetic response and consumers' narcissism in voice-based artificial intelligence. *Journal of Retailing and Consumer Services, 79*(February). https://doi.org/10.1016/j.jretconser.2024.103871
- Puntoni, S., Reczek, R. W., Giesler, M., & Botti, S. (2021). Consumers and Artificial Intelligence: An Experiential Perspective. *Journal of Marketing*, 85(1), 131–151. https://doi.org/10.1177/0022242920953847
- Rafikova, A., & Voronin, A. (2025). Human–chatbot communication: a systematic review of psychologic studies. *AI and Society*, 1–20. https://doi.org/10.1007/s00146-025-02277-y
- Rehman Khan, S. A., Ahmad, Z., Sheikh, A. A., & Yu, Z. (2022). Digital transformation, smart technologies, and eco-innovation are paving the way toward sustainable supply chain performance. Science Progress, 105(4), 1–26. https://doi.org/10.1177/00368504221145648
- Robinson, E., Somogyi, S., & McAdams, B. (2024). The impact of self-directed learning on reducing single use plastic in back-of-house restaurant operations. *Journal of Foodservice Business Research*. https://doi.org/10.1080/15378020.2024.2377435
- Sarraf, S., Kar, A. K., & Janssen, M. (2024). How do system and user characteristics, along with anthropomorphism, impact cognitive absorption of chatbots Introducing

SUCCAST through a mixed methods study. Decision Support Systems, 178(May 2023), 114132. https://doi.org/10.1016/j.dss.2023.114132

- Sheikh, A. A., Shahzad, A., & Ku Ishaq, A. (2017). The Growth of E-Marketing in Businessto-Business Industry and its effect on the Performance of Businesses in Pakistan: Marketing Success. International and Multidisciplinary Journal of Social Sciences, 6(2), 178. https://doi.org/10.17583/rimcis.2017.2704
- Sheikh, A. A., Shan, A., Hassan, N. M., Khan, S. N., & AbdAlatti, A. (2024). Impact of green human resource management practices on hotels environmental performance: A mediation and moderation analysis. Sustainable Futures, 8, 100409. https://doi.org/10.1016/j.sftr.2024.100409
- Singh, C., Dash, M. K., Sahu, R., & Kumar, A. (2024). Investigating the acceptance intentions of online shopping assistants in E-commerce interactions: Mediating role of trust and effects of consumer demographics. *Heliyon*, 10(3). https://doi.org/10.1016/j.heliyon.2024.e25031
- Singh, R. (2022). "Hey Alexa–order groceries for me" the effect of consumer–VAI emotional attachment on satisfaction and repurchase intention. European Journal of *Marketing*, 56(6), 1684–1720. https://doi.org/10.1108/EJM-12-2019-0942
- Skjuve, M., Følstad, A., & ... K. F.-. (2022). A longitudinal study of human–chatbot relationships. International Journal of 2022, UndefinedElsevier.
- Song, S. W., & Shin, M. (2024). Uncanny Valley Effects on Chatbot Trust, Purchase Intention, and Adoption Intention in the Context of E-Commerce: The Moderating Role of Avatar Familiarity. International Journal of Human-Computer Interaction, 40(2), 441–456. https://doi.org/10.1080/10447318.2022.2121038
- Sultan, A. J. (2023). User engagement and self-disclosure on Snapchat and Instagram: the mediating effects of social media addiction and fear of missing out. *Journal of Economic and Administrative Sciences*, 39(2), 382–399. https://doi.org/10.1108/JEAS-11-2020-0197
- Uddin, M., Obaidat, M., Manickam, S., Laghari, S. U. A., Dandoush, A., Ullah, H., & Ullah, S. S. (2024). Exploring the convergence of Metaverse, Blockchain, and AI: A comprehensive survey of enabling technologies, applications, challenges, and future directions. Wiley Interdisciplinary Reviews: Data Mining and Knowledge Discovery, April, 1–39. https://doi.org/10.1002/widm.1556
- van Doorn, J., Smailhodzic, E., Puntoni, S., Li, J., Schumann, J. H., & Holthöwer, J. (2023). Organizational frontlines in the digital age: The Consumer–Autonomous Technology– Worker (CAW) framework. *Journal of Business Research*, 164. https://doi.org/10.1016/j.jbusres.2023.114000
- van Pinxteren, M. M. E., Pluymaekers, M., Lemmink, J., & Krispin, A. (2023). Effects of communication style on relational outcomes in interactions between customers and embodied conversational agents. Psychology and Marketing, January 2022, 938–953. https://doi.org/10.1002/mar.21792
- Walters, L., & Ashley, M. (2024). Talk about It, Don't Type about It: How In-Person and Technology-Mediated Sexual Self-Disclosure Relate to Sexual Satisfaction. Sexes, 235–255.
- Wu, R., Liu, J., Chen, S., & Tong, X. (2023). The effect of E-commerce virtual live streamer

socialness on consumers' experiential value: an empirical study based on Chinese Ecommerce live streaming studios. *Journal of Research in Interactive Marketing*. https://doi.org/10.1108/JRIM-09-2022-0265

- Yang, M., Peng, X., Wang, Q., Zhao, Y. C., & Wang, X. (2025). Is being human-like beneficial? The effect of anthropomorphism on chatbot persuasion in e-commerce. *Internet Research, ahead-of-p*(ahead-of-print). https://doi.org/10.1108/INTR-10-2023-0866
- Zhang, A., & Patrick Rau, P. L. (2023). Tools or peers? Impacts of anthropomorphism level and social role on emotional attachment and disclosure tendency towards intelligent agents. Computers in Human Behavior, 138, 107415. https://doi.org/10.1016/J.CHB.2022.107415
- Zhang, A., & Rau, P. L. P. (2022). She is My Confidante! The Impacts of Social Responsiveness and Video Modality on Self-disclosure Toward CG-Based Anthropomorphic Agents in a Smart Home. International Journal of Social Robotics, 14(7), 1673–1686. https://doi.org/10.1007/S12369-022-00895-W
- Zhang, Y., Hassan, N. M., & Sheikh, A. A. (2024a). Unboxing the dilemma associated with online shopping and purchase behavior for remanufactured products: A smart strategy for waste management. *Journal of Environmental Management*, 351. https://doi.org/10.1016/j.jenvman.2023.119790
- Zhang, Y., Hassan, N. M., & Sheikh, A. A. (2024b). Unboxing the dilemma associated with online shopping and purchase behavior for remanufactured products: A smart strategy for waste management. *Journal of Environmental Management*, 351(June 2023), 119790. https://doi.org/10.1016/j.jenvman.2023.119790